

# LOCAL STRATEGIC PARTNERSHIP BOARD

## NOTICE AND AGENDA

For a meeting to be held on Wednesday, 18 October 2023 at 10.00am in the Penn Chamber, Three Rivers House, Northway, Rickmansworth

1. 10.00AM WELCOME AND INTRODUCTION
2. 10.05AM APOLOGIES
3. 10.10AM - MINUTES AND ACTIONS FROM THE PREVIOUS MEETING  
NOT OTHERWISE ON THE AGENDA

To confirm the minutes of the meeting of Local Strategic Partnership Board, held on 20 June 2023.

4. 10.15AM OPEN FOR CONTRIBUTION
5. 10.20AM BIG DOOR KNOCK
6. 10.40AM COMMUNITY STRATEGY: CONSULTATION REVIEW, ACTION PLAN (Pages 3 - 16)
7. 10.50AM FUNDING OPTIONS FOR COMMUNITY STRATEGY DELIVERY (Pages 17 - 20)
8. 11.05AM NATIONAL PREVENT OVERVIEW
9. 11.20AM MEETING CLOSE

Date for the next meeting:

Wednesday, 17 January 2024

### Livestreaming details

[https://teams.microsoft.com/join/19%3ameeting\\_MjJkMGY4MTEtYzE1Ni00ZDZjLWl2YmItMTJhNjFkZTA1MzZi%40thread.v2/0?context=%7B%22Tid%22%3A%2258420664-1284-4d81-9225-35da8165ae7a%22%2C%22Oid%22%3A%22e4bd9f48-5936-485c-82c1-bd8660567ae4%22%2C%22IsBroadcastMeeting%22%3Atrue%2C%22role%22%3A%22a%22%7D&btype=a&role=a](https://teams.microsoft.com/join/19%3ameeting_MjJkMGY4MTEtYzE1Ni00ZDZjLWl2YmItMTJhNjFkZTA1MzZi%40thread.v2/0?context=%7B%22Tid%22%3A%2258420664-1284-4d81-9225-35da8165ae7a%22%2C%22Oid%22%3A%22e4bd9f48-5936-485c-82c1-bd8660567ae4%22%2C%22IsBroadcastMeeting%22%3Atrue%2C%22role%22%3A%22a%22%7D&btype=a&role=a)

General Enquiries: Please contact the Committee Team at

[committeeteam@threeivers.gov.uk](mailto:committeeteam@threeivers.gov.uk)

## THREE RIVERS LOCAL STRATEGIC PARTNERSHIP

18 OCTOBER 2023

### RESULTS OF COMMUNITY STRATEGY 23-28 CONSULTATION

#### 1 Summary

1.1 The consultation opened on 24<sup>th</sup> July and closed on 31 August.

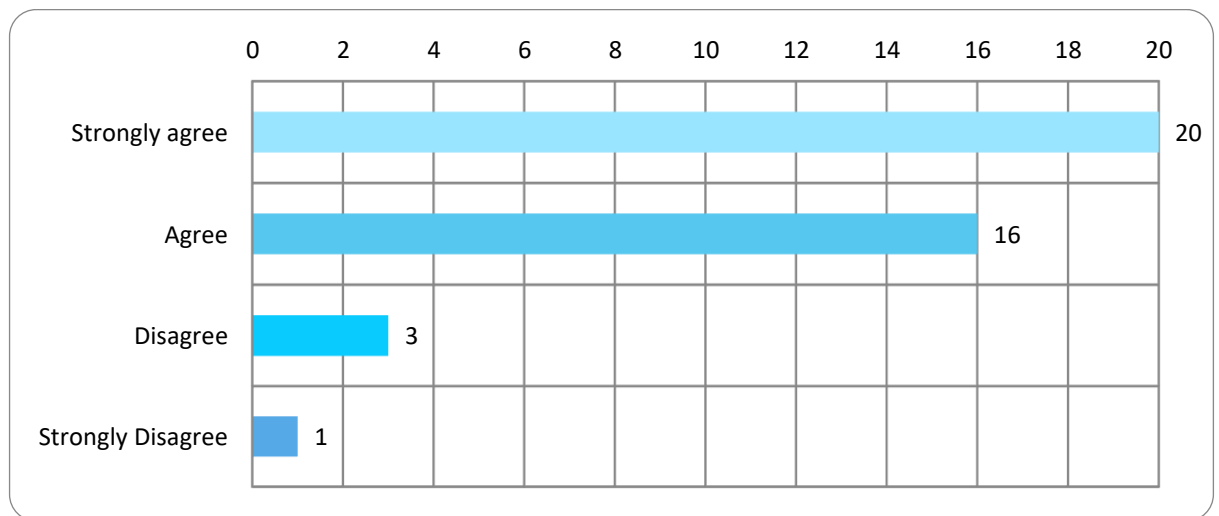
1.2 1030 people visited the consultation and 40 people completed the consultation.

1.3 The information below provides an overview of responses, collates all comments received and summarises demographic information.

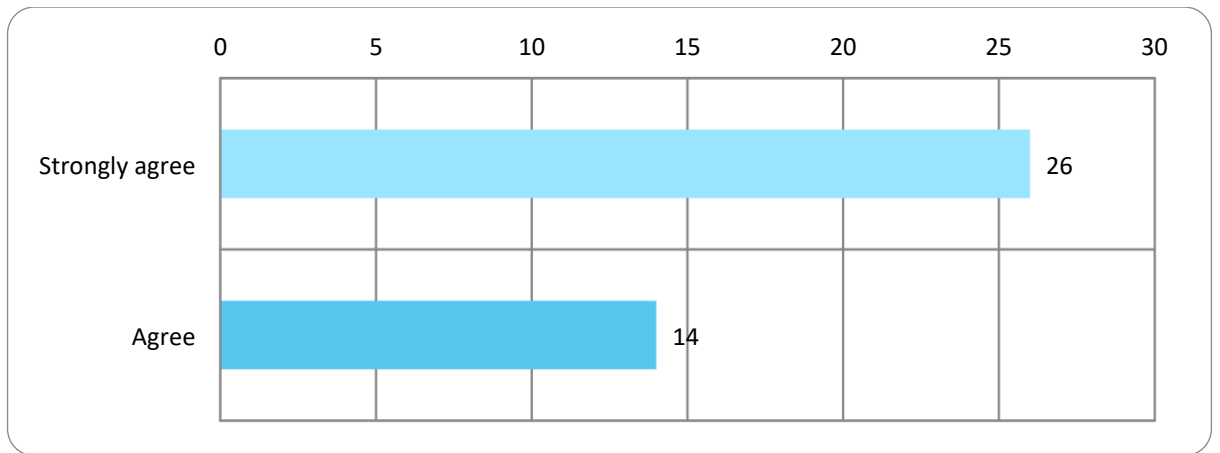
#### 2 Results

##### 2.1 Section 1

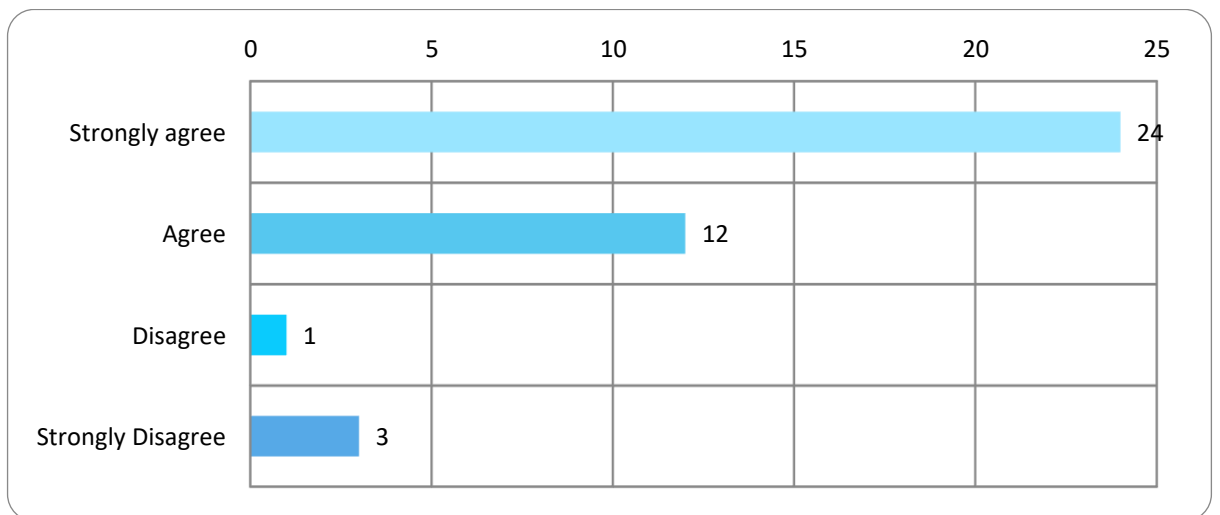
2.1.1 How strongly do you agree or disagree with the theme “Belonging” and its objectives?



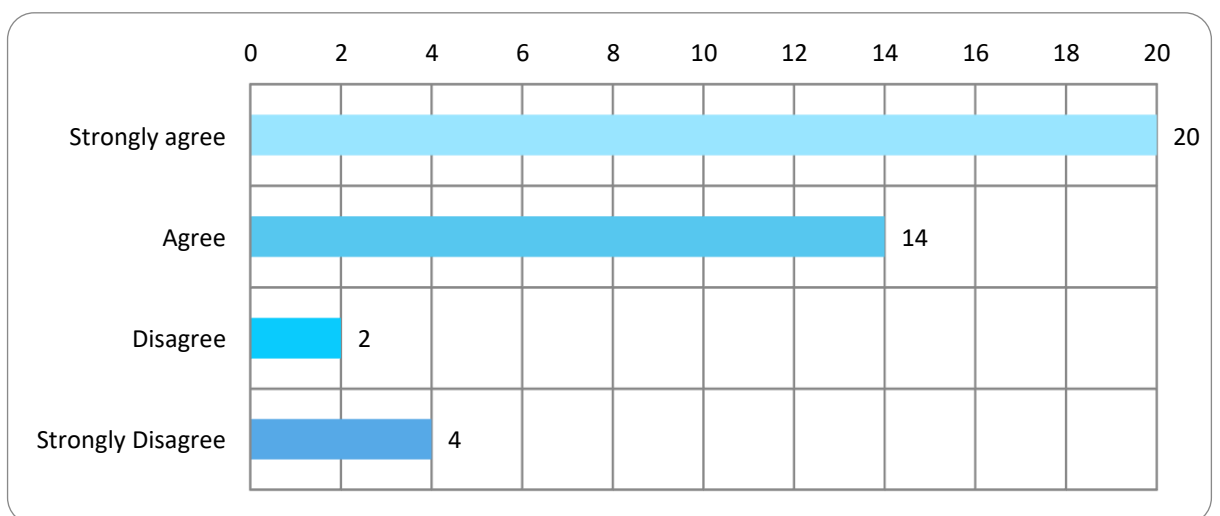
2.1.2 How strongly do you agree or disagree with the theme “Stable Economy” and its objectives?



2.1.3 How strongly do you agree or disagree with the theme “Safe and Well Communities” and its objectives?



2.1.4 How strongly do you agree or disagree with the theme “Thriving Environment” and its objectives?



2.1.5 Below are our 12 objectives, please tell us in which order the following are important to you. (1 being most important)



## 2.2 Section 2

### 2.2.1 Do you think there are any gaps in our objectives?

2.2.1.1 Need to follow up on the workmanship of the contractors. E.g. repairs carried out do not last long.

2.2.1.2 Maybe it will be also good to target the younger people too for them to feel included.

2.2.1.3 No mention of dealing with EMF radiation.

2.2.1.4 Objectives specifically linked to supporting young people

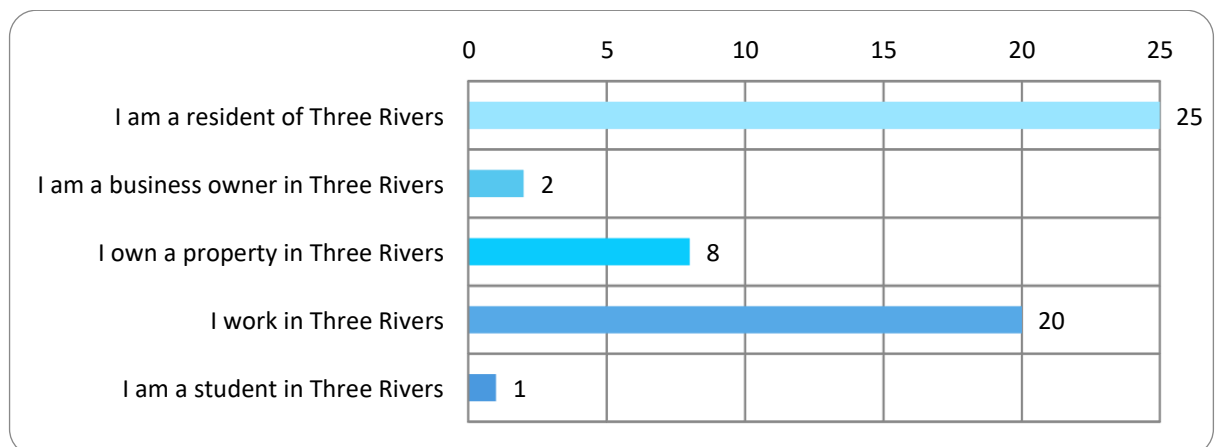
2.2.1.5 No they're comprehensive. Looking at how they might intersect would be valuable e.g. promoting local employment / upskilling workforce will go very well with net zero initiatives as we need more locally-skilled employment in the "green" sectors such as retrofit.

2.2.1.6 I would like to see a greater focus on sustainability in every area of our lives. More opportunities to reuse, recycle, repair etc

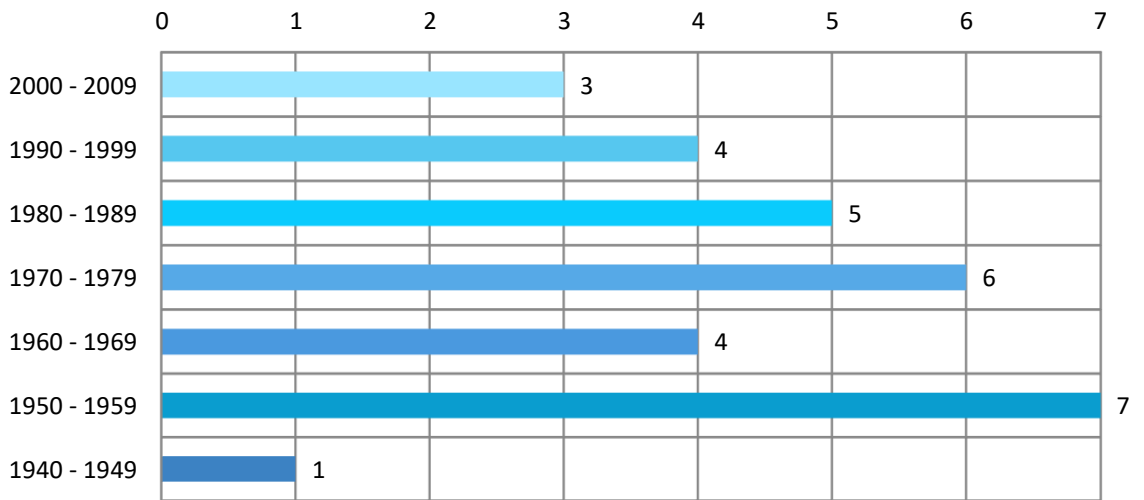
- 2.2.1.7 Community nursing services need to improve greatly. They are not patient centred at the moment. Being an extension of local health services is not there any more. Little investment in training over many years now is showing strongly in the services of today.
- 2.2.1.8 Enhance the local environment to improve biodiversity, including expanding the verges and parks left wild, reducing speed limits, planting more roadside trees, banning plastic grass
- 2.2.1.9 I think it could be more explicit that to address the wider determinants of health/health inequalities requires excellent partnership with HCC, NHS, VCFSE and communities. Implied, but not as clear as it could be?
- 2.2.1.10 Too much overreach here. I wish the council would focus on core services.
- 2.2.1.11 The language used is not simple or straightforward English. I've no idea what you mean in most of these statements. I suspect most of it should fall outside the remit of a local council. Stick to providing local essential services with good value for our money.
- 2.2.1.12 Housing is one of the biggest issues in our country, particularly in Three Rivers, and should be a top priority. Locally grown food etc is a bad thing for the environment (reduces efficiency) and should not be focused on - the land would be much better used for new towns and housing!
- 2.2.1.13 Yes. I want a council that focuses on delivering excellent local legally obligated services and low council tax. I am very against local councils spreading their bureaucracy anywhere beyond that
- 2.2.1.14 Sustainable transport
- 2.2.1.15 Transport, food banks
- 2.2.1.16 Families, youth, and sustainable transport

2.3 Section 3

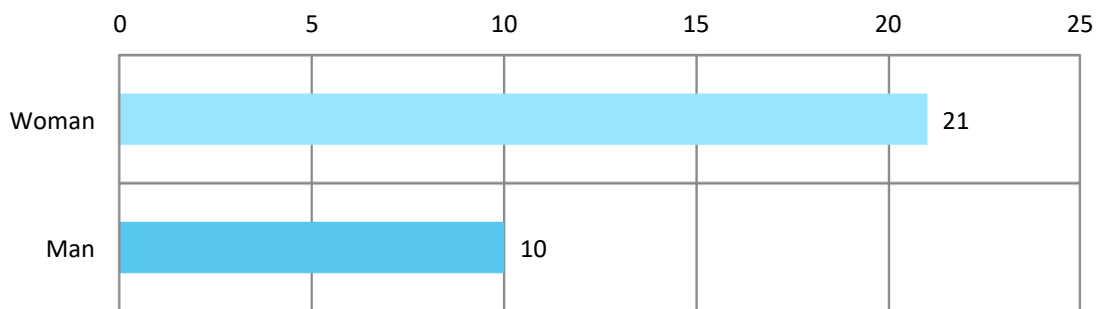
2.3.1 Demographic information



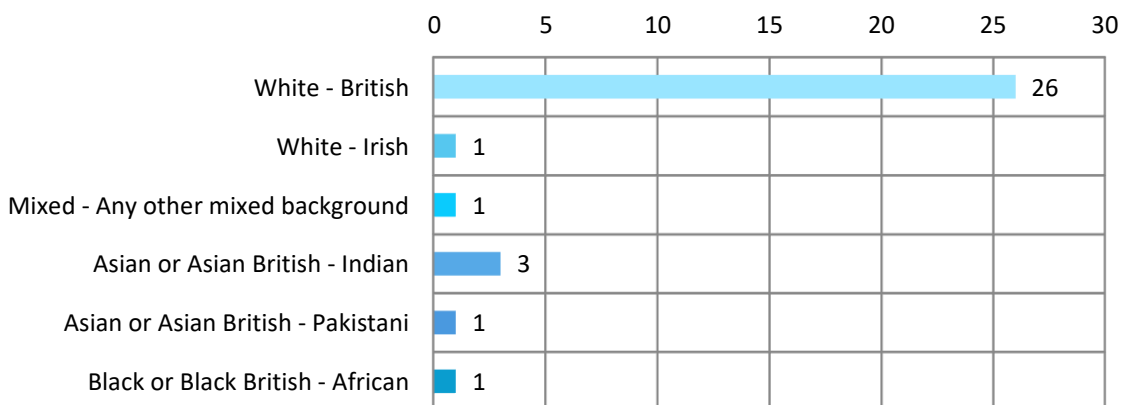
### In which decade were you born



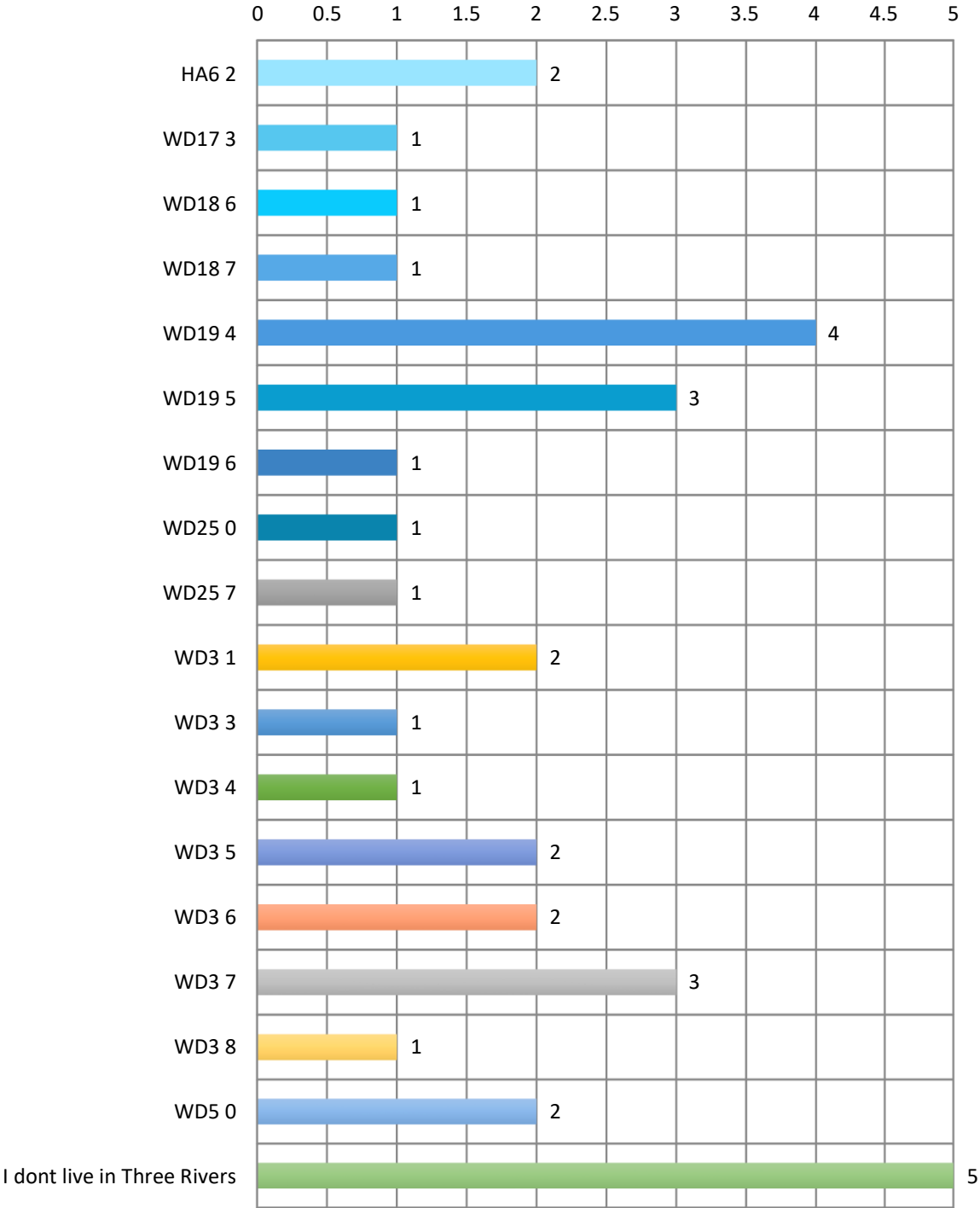
### This question is about your gender identity Do you identify as



### What is your ethnic group



### Please select the beginning of your postcode





# Action Plan 2023-2025

*Three Rivers  
'a district of  
connected  
communities'*



# Stable Economy



**Support our residents through the cost of living crisis.**

Action	Timescale	Lead partnership / organisation
Maintaining community support group meetings with local organisations in South Oxhey, Mill End and Abbots Langley, Chorleywood & Sarratt.	2023 - 2025	Watford and Three Rivers Trust
Developing new community support group meeting networks in Croxley and Rickmansworth.	2024 - 2025	Watford and Three Rivers Trust
Distribution of Household Support Fund to local organisations to best support Three Rivers residents.	2023 - 2024	Three Rivers District Council
That's a Wrap - 6 week cooking project, to cook healthy meals on a budget, reduce food waste, access local service.	2023 - 2024	Three Rivers District Council
Produce and disseminate leaflet containing information on support available to residents	2023	Adults with Complex Needs
Sharing tips on money saving information	2023 - 2024	Adults with Complex Needs
Welcoming hubs to be jointly branded and locations coordinated through Support Group Meetings	2023 - 2024	Three Rivers Community Support Group Meeting

# Stable Economy



## Promoting local employment and volunteering opportunities

Action	Timescale	Lead partnership / organisation
Hold 2 local Volunteers Fair to showcase local organisations and allow residents to explore opportunities	2023 - 2025	Adults with Complex Needs
Promotion of local volunteering opportunities through Golden Volunteer platform	2023 - 2025	Watford and Three Rivers Trust
Employer Supported Volunteering linking in with skills required by VCFSE	2023 - 2025	Adults with Complex Needs
Support for mums who want to volunteer, by understanding their skills, barriers and areas of interest & connecting with local opportunities.	2023 - 2025	Families First Partnership

## Work with local businesses to upskill the local workforce

Action	Timescale	Lead partnership / organisation
Identify local employment sector & skill requirement in partnership with local colleges	2023 - 2024	Local Strategic Partnership
Local task group to identify businesses and develop relationships	2023 - 2025	Local Strategic Partnership
Identify and engage largest employers	2023 - 2025	Local Strategic Partnership

# Safe and Well Communities



## To empower residents to adopt healthier lifestyles

Action	Timescale	Lead partnership / organisation
Host 2 community fairs to showcase local support services, providing free entertainment and activities for residents of all ages.	2023 - 2024	Three Rivers District Council
Share local initiatives and opportunities through production and promotion of Partnership Bulletin	2023 - 2025	Three Rivers District Council

## Adopt a place based approach to address health inequalities

Action	Timescale	Lead partnership / organisation
To deliver a place based project to improve access for breast cancer screening	2023 - 2024	Health and Wellbeing Partnership
Deliver football sessions to improve mental health and access to local services	2023	Health and Wellbeing Partnership
Address wider determinants of health inequalities through outdoor activity programme to improve wellbeing and access to local services	2023 - 2025	Health and Wellbeing Partnership
To deliver a place based project to prevent development of lung cancer	2023 - 2024	Health and Wellbeing Partnership
Evaluation of 2023-24 projects and review of data to determine 24-25 direction	2024	Health and Wellbeing Partnership
Deliver a face to face Healthy Hub service in areas of the district to improve the health and wellbeing of residents	2023 - 2024	Three Rivers District Council

# Safe and Well Communities



## Maintain and grow the work of the Community Safety Partnership

Action	Timescale	Lead partnership / organisation
Delivery of the 2023-24 Community Safety Action Plan.	2023 - 2024	Community Safety Partnership
ASB and waste reduction initiative in multiple locations highlighted by housing providers. To include local partners and health awareness.		Community Safety Partnership
Evaluation of 2023-24 projects and review of data to determine 24-25 direction	2024	Community Safety Partnership

# Thriving Environment



## Lead, enable and inspire our communities to reduce their carbon emissions and proactively offset carbon emissions

Action	Timescale	Lead partnership / organisation
Hold a “Green Skills” fair to upskill local community to have careers in an industry that will reduce carbon emissions	2023 - 2025	Local Strategic Partnership
Promotion of Solar together through partner communications to increase public awareness	2023 - 2024	Local Strategic Partnership

## Support our communities to adapt to extreme weather

Action	Timescale	Lead partnership / organisation
Establish a Wildfire Prevention Task group to mitigate risk of wildfires and develop campaigns to increase public awareness	2023 - 2025	Local Strategic Partnership

# Belonging



**Celebrate and create local culture that reflects our communities**

Action	Timescale	Lead partnership / organisation
Develop and implement Craft and Culture events in Three Rivers reflective of the diverse cultures within our communities	2023 - 2024	Three Rivers District Council

**Support in the development of sustainable community hubs**

Action	Timescale	Lead partnership / organisation
Submit funding application to develop this area of work	2023 - 2024	Three Rivers District Council

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## THREE RIVERS LOCAL STRATEGIC PARTNERSHIP

18 OCTOBER 2023

### FUNDING STRATEGY FOR THE COMMUNITY STRATEGY

#### **1 Summary**

- 1.1 The Board is asked to consider the establishment of a funding stream for the Local Strategic Partnership Board (LSP) to support the delivery of the Community Strategy 2023-28.

#### **2 Details**

- 2.1 In 2019 the LSP approved the development of a Community Interest Company to fundraise for the achievement of the 2018-23 Community Strategy.
- 2.2 Due to the impact of the pandemic and changing structure within Three Rivers District Council to manage the demands of the pandemic, the capacity to develop the Community Interest Company and bid for resource is no longer available.
- 2.3 All partners within the LSP and its sub-partnership groups have experienced a tightening or reduction in resource as a result of the pandemic and rising costs, which has in turn affected the funding available to offer towards local projects.
- 2.4 In order to achieve the vision of the Community Strategy additional resources are required.
- 2.5 A recent expression of interest was submitted to big lottery but this was not successful. Submission will be reviewed and potential for resubmission following internal changes within the lottery.
- 2.6 There are now several options available to the LSP:

#### **3 Donations**

- 3.1 A community donation platform would create a central point for local businesses to contribute towards the delivery of the Community Strategy. A platform is already available through Watford and Three Rivers Trust to collate the funds.
- 3.2 This approach would require engagement and promotion from all partners and significant support from the Chamber of Commerce to promote to businesses operating in the area and local residents.
- 3.3 A barrier to this approach is the impact of cost of living. Residents and businesses may not be incentivised to donate without a tangible or immediate outcome.

#### **4 Community Lottery**

- 4.1 The concept of a community lottery is used as a business model in a number of authorities as a means of raising funds for local good causes. It typically works by enabling good causes to help themselves with the council facilitating this by holding the operating licence in an umbrella manner. The good causes benefit from raising funds via ticket sales (on-line).

4.2 The investment required is relatively low to include appointment of an External Lottery Management company at a cost of £5k with annual costs estimated around £1,045 a year.

4.3 It is recommend that Gatherwell Ltd are appointed as the External Lottery Management Company as they developed the proposed lottery model initially with Aylesbury Vale District Council and they currently run or developing lotteries for 140 Councils or CVS's.

4.4 A community Lottery is focused on incentivised giving;

Delivering the proceeds locally – A community lottery delivers benefits only to local causes, unlike any other provider.

Delivering winners locally – whilst anyone can play, it is likely that players will be locally based and hence it will be easier to maximise PR value from winners' stories and encourage more participation.

Facilitating a wider benefit – whilst the lottery will generate income to the council which will be used to augment the funding available for grants, it will also enable local good causes to fundraise in partnership with the council. This can be seen as the council enabling causes to help themselves.



**60%**  
**Good causes**

60% of all tickets sales goes to good causes!  
50% to the individual cause selling the ticket + 10% to the central fund



**20%**  
**Prizes**

20% of tickets sales goes back to supporters as prizes



**20%**  
**Running costs & VAT**

The running costs incurred by Gatherwell. These include the costs of all banking and transaction fees, running the site, player support, marketing etc.

HMRC define that ELM costs are VATable

NB These are recoverable

4.5 This approach is considered low risk by Gambling Commission as there are procedures in place to mitigate the risks of problem gambling:

4.5.1 Maximum of 20 tickets at any time per supporter

4.5.2 No instant reward or gratification when purchasing.

4.5.3 Tickets cannot be purchased on the same day as a draw.

- 4.5.4 Single tickets cannot be purchased.
- 4.5.5 Be gamble aware signposting on the platform.
- 4.6 However, we are aware some charitable organisations may not want to benefit from or promote the funding raised through this means due to the gambling nature for example some addiction support or faith groups.
- 4.7 Initial costs included below, but turnaround time is dependent on who the lead organisation is. Three Rivers District Council would need to apply to the Gambling Commission for a license. Other organisations would need to apply to local authority.
  - 4.7.1 Gatherwell Ltd set up fee's: £5,000 (plus VAT)
  - 4.7.2 License fee's: £1,173 (TRDC, 16 weeks) / £470 (other organisations).
- 4.8 Funds raised could go towards a central community grant scheme to deliver community strategy. From other established lotteries running, the pot of money for good causes is likely to be in the region of £21,949 – £43,898 + per annum.
- 4.9 2 options of development:
  - 4.9.1 Local organisations have their individual pages on the platform and people support those organisations directly (this option has been successful in other areas)
  - 4.9.2 Individual pages on objectives of the community strategy so the funding will go towards delivery of a specific piece of work. Organisations can bid into a pot to deliver this work.
- 4.10 For Donations & Community Lottery options, funds can be raised over the duration of 2023-24 and beyond to create a funding pot for 2024-25. Members of the LSP and sub-partnerships, as well as local organisations operating in the district would be able to submit funding applications to meet the aims of the Community Strategy.
- 4.11 2023-25 will form a pilot, after which the LSP will decide whether to continue this approach & determine future targets.
- 4.12 These bids will be reviewed by a new recommendation panel consisting of 5 LSP members, to ensure due diligence is carried out of those receiving funding and to ensure all themes within the Community Strategy is progressed. Non-member partners of the LSP could be invited to attend these meetings but would not have a vote.

## **5 HS2**

- 5.1 This option will consist of a one-off bid to HS2 to secure funding and will require a lead organisation to develop the bid as well as project and performance manage.

### **5.2 The Community & Environment Fund (CEF)**

- 5.2.1 CEF Local will focus on quality of life and environment in individual communities
- 5.2.2 CEF Strategic will focus on large projects across several communities and address broader concerns.

### **5.3 Business and Local Economy Fund (BLEF)**

- 5.3.1 Through this funding, HS2 are looking to fund interventions that will have a positive impact on local economies (this may include a number of small schemes that are brought together in a package of interventions).
- 5.4 The intention has and will always be to seek to support a wider variety of lower value awards (up to £75,000) for greater environmental, social and economic impact from the budget available, rather than focussing on a high number of large awards (£75,001 – £250,000). The average award size has remained within the range of £50,000 – £60,000 since launching in 2017.

## **6 Recommendations**

- 3.1 To agree the approach for the LSP to generate funding streams to deliver the Community Strategy 2023-28.
- 3.2 If required (Donations or Community Lottery) vote 5 LSP members to form part of the recommendation panel.
- 3.3 If required (Community Lottery) volunteers for lead organisation.
- 3.4 If required (HS2) agree a task group to develop the proposal and share with LSP Board for agreement.

## **7 Appendix**

- 7.1 Presentation from Gatherwell



Three Rivers  
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